

Mid-Missouri Solid Waste Management District
Advisory Committee Meeting Minutes
February 17, 2016, 1:00 p.m.
Daniel Boone Building, 701 East Broadway, Columbia, MO
Mezzanine Conference Room – OPEN MEETING

Members Present:

Thaddeus Yonke	Boone County	Howard McMillan	Howard County
Marna Williams	Moniteau County	Tom Groves	Audrain County
Kim McCulloch	City of Columbia	Lauren Henry	At Large
M.L. Cauthon	Cooper County	Gayla Neumeyer	At Large
J.C. Miller	Callaway County	Bill Fountain	At Large

Members Absent:

John Glavin	Osage County	Rick Graham	City of Jefferson
Patrick Steele	At Large	Angie Gehlert	At Large
Vacant	Cole County		

Others Present:

Lelande Rehard, Interim MMSWMD Manager	Jessica Sapp, MMSWMD Secretary
Cynthia Mitchell, City of Columbia	Nicholas Paul, City of Columbia
Kristen Schulte, River Relief	Steve Schnarr, River Relief
Greg Cooksey, MRC	Cliff Jarvis, Columbia College
Curtis Mason, Columbia College	Tracy Murray, Chamois H.S.
Cole Murray, Chamois H.S.	Rana Bains, Bluebird Composting
Kurt Kreftmeyer, Bluebird Composting	Matt Harline, City of Centralia
Geoff Shackelford, Boonslick Industries	

1. Call to Order and Introductions

Mr. Yonke called the meeting to order at 1:05 p.m. and began introductions.

2. Determination of Quorum

It was determined there was a quorum.

3. Approval of Agenda

Ms. Henry moved to approve the agenda; seconded by Commissioner Groves. Unanimous voice vote of approval.

4. Approval of the October 21, 2015 meeting minutes.

Ms. McCulloch stated she was not able to attend the October meeting, but her name was not added under "Members Absent". Ms. Sapp made that correction.

Ms. Henry moved to approve the meeting minutes as corrected; seconded by Commissioner Groves. Unanimous voice vote of approval.

5. Review of Scoring Process for FY 2016 Applications and Funding Levels

Nine large grant requests were received. The total amount requested in this round is \$470,685.70. Mr. Yonke stated that there is \$141,966.50 to award this round. He then reminded the Committee that the total score on a grant needs to be 200 or higher to qualify for recommendation of funding to the Executive Board. After discussing each grant request, scoring will be done individually. Following this and a group discussion, it will be determined collectively as to whether or not to award bonus points and/or deductions from the total and what those numbers should be. During Staff review of the grant, recommendations are given and the Advisory Committee will take these into consideration when making their decision.

Mr. Yonke gave an overview the function of the Advisory Committee and its relationship with the Executive Board. The Committee was appointed by the Executive Board to review and score any grant requests that were submitted and make a recommendation of funding. Mr. Yonke went on to explain that in the category of Project Efficiency (cost/benefit), the weighted average has to be below a certain amount in order to score it with more than four points. Once District Staff receives a grant submission, it is reviewed and identified as to whether or not it can have a score higher than four.

Ms. Neumeyer entered at 1:09 p.m.

Mr. Yonke reminded the committee that by scoring a grant, it is an affirmation that the member has read the grant and believes, in their opinion, that by giving a score to a grant and potentially funding it, they are affirming that it will not significantly adversely impact any operation within the District. Mr. Yonke explained that this is a concern of MDNR, and the District has chosen to address their concern in this manner. Committee members would need to abstain from scoring a grant if there is a conflict of interest.

For the benefit of the guests in attendance, Mr. Cauthon asked Mr. Yonke to explain the MDNR component of the grant approval process. Mr. Yonke proceeded to explain.

6. Discussion and scoring of FY 2016 District Grant Applications Round 2 (nine large grant applications were received.)

1) H-16-10 Boonslick Industries Upgrade Compactor Truck

Boonslick Industries (BII) currently has three compactor trucks; one of which is no longer suitable for daily use. BII would like to replace the dilapidated 1996 truck with a newer, larger (25yd) compactor truck and rotate their 2004 truck out of daily use. This will provide BII with a more stable fleet. The 1996 truck is only "safe" to make trips to the local transfer station.

If funded, the new compactor truck will allow BII upgrade their fleet and continue to provide reliable and timely service to their customers.

Ms. Neumeyer asked if this project serves an underserved area. Mr. Rehard stated some of their services are provided in underserved areas, but he's not sure where this truck would be used. Mr. Shackelford was asked what counties BII serve. He responded that BII services all counties in Region H along with some outside that area. Mr. Shackelford shared they do have commercial customers in small rural areas that do not have access to other recycling options. He said this new truck would be added to service existing clientele and any expansion.

Mr. Yonke asked Mr. Shackelford if BII's business plan has capital replacement cost figured into it. Mr. Shackelford stated as luck would have it, their 2004 truck had a malfunction and BII has had it replaced. They took delivery today. Though the capital wasn't necessarily available, they were able to take funds from their reserves to make the purchase happen. Mr. Shackelford said BII does have the means to replace capital items, but needless to say, they aren't able to purchase the truck they are requesting grant funds for due to the recent truck replacement.

Mr. Yonke stated the reason he asked was to clarify MMSWMD would be helping and not sustaining a business or program.

Ms. Neumeyer wanted to clarify how the group was documenting the recommendation of bonus points, priority #1. Was it due to their service area? Mr. Rehard stated that was correct; it was relative to the service territory of the project. It would serve three or more counties in the district.

Bonus Points +40 Special Program Target Area – Priority #1
-0 Deductions
40 pts

Commissioner Groves moved to award 40 bonus points and no deductions; seconded by Ms. Henry. Unanimous voice vote of approval.

2) H-16-11 MRC SEO/Marketing Campaign/Electronic Recycling

Midwest Recycling Center (MRC) has found success using a SEO Marketing Campaign in the STL area. They would like to implement a similar campaign in MMSWMD with the help of grant funding.

If funded, the SEO Marketing Campaign will allow research by an experienced marketing company to find what search words, phrases, locations, etc. that would benefit MRC by being one of the first results show for Region H residents using the internet to find where to dispose of electronics.

This project will allow for additional exposure for MRC to increase the amount of material diverted from the landfill and it will also educate residents about the importance of electronic recycling.

Mr. Cauthon asked if the grant provided an unfair advantage over Mid MO Recycling in Columbia. Mr. Rehard responded that the district had funded marketing/education grants in the past. Ms. Henry followed up stating she felt those were different. She used Jefferson City's educational grant as an example. Their grant produced material that was sent their customers educating them on services they provide versus trying to put themselves above everyone else. Mr. Yonke inserted that the video that was funded to MRC as an educational grant rather than a marketing grant. Though he can see how it could be used for marketing.

Mr. Cauthon extended his question on whether marketing or advertising be an operational expense? A business is expected to advertise, he asked Mr. Yonke if the group would want to consider funding an operational or on-going expense for someone. Mr. Yonke commented he could see how someone would look at this grant request in that manner.

In response, Mr. Cooksey stated he could see how the grant could be viewed as Mr. Cauthon described. Mr. Cooksey feels it goes into the events that they do. As the business development manager, he does use the video in both the educational and marketing capacity. In obtaining this grant and putting MRC as a top result will allow them to reach more residents and grow the event side of their business. He added that the commodity market is currently at an all-time low. MRC has lost revenue due to this and doesn't have the means to do this project on their own. Mr. Cooksey sees this project not only from the marketing side, but the educational side to be able to grow MRC's business in mid Missouri.

Mr. Cauthon asked Mr. Cooksey if he's saying that the same market factors that are affecting MRC are affecting Mid MO Recycling? With that leveling the playing field, by MMSWMD giving MRC this grant, would that create an unfair advantage being these two companies are the most known in this region? Mr. Cooksey stated he didn't know if he could answer that question.

Ms. Neumeyer commented that the proposal stated that this marketing strategy had been used in St. Louis. She asked if that was a publicly or privately funded project. Mr. Yonke stated the campaign was funded by the solid waste district for that area. In Ms. Neumeyers' experience, when a project is publicly funded, the results should be translatable. Wouldn't this be the case for the marketing results in St. Louis? She feels MRC should be able to use the same platform in Region H. By using the same or similar key words or phrases be applicable to mid-Missouri as in St. Louis? Mr. Cooksey responded that the search criteria would be different. He stated he wasn't an IT person, but felt someone in Jefferson City or Columbia would get different results than those in St. Louis using similar terms for electronic recycling. He believes that Google takes location into consideration during a search.

Ms. Neumeyer then noted that, in the proposal, lobbying staff was to be used as match; or something along those lines. She asked if the district had provisions about no lobbying activities. Mr. Yonke stated that the district was not able to fund anything relating to lawyers or lobbying. However, in the proposal, he felt the match was attributed to a person who had "lobbyist" as their title, but they were going to be doing an educational component of the project. He did see where this could be a gray area.

Mr. Yonke feels that Google would automatically transpose the St. Louis area in it search due to knowing its proximity. Theoretically, the same result would happen in mid-Missouri. He commented he went to Google and searched electronic recycling and MRC was one of the top three results. Mr. Yonke feels a rub as to whether paying a marketing firm to do what the grant is asking will really produce a better result. There are not many options for electronic recycling in Region H that MRC would have to rise above. He agrees with Ms. Neumeyer in her comments that what's already been learned from the St. Louis marketing research being applicable to mid-

Missouri. It's not the difference between east/west coast, Europe, or other area that has a distinct culture that would use different search words.

Another area Mr. Yonke had with the grant is there appeared to be some assumptions with the match. He feels those came from what MRC experienced with the St. Louis project, but he doesn't know if any of it can be directly attributed to this project. He feels that MRC would see some growth as a result of this project, however, there is no way to relate that growth to the project. He feels it could be a stronger grant.

During the discussion of offering bonus points or deductions for the project, Mr. Yonke stated it could be argued (as like H-16-10), that priority #1 could be considered as it serves a district wide benefit by both diverting an item on our targeted material list and serving three or more jurisdictions in MMSWMD.

Ms. Henry stated she doesn't feel a search engine doesn't "serve" anything. It's not providing a drop-off location or improving service to an area.

Bonus Points +20 *Special Program Target Area – Priority #1*
 -0 *Deductions*
 20 pts

Commissioner Groves moved to award 20 bonus points with no deductions; seconded by Commissioner McMillan. Unanimous voice vote of approval.

3) H-16-12 River Relief MO River Clean-up Fleet

Last year, River Relief held a crowd funding campaign to raise money to refresh/replace the five (5) vehicles in their fleet that were used to transport equipment, vessels, and volunteers to river clean-ups and educational events. These vehicles were outdated and had driven a combined 1.5 million miles. The campaign was successful in allowing River Relief to replace all but one of their 15 passenger vans.

If funded, River Relief will purchase a 15 passenger van to transport volunteers. As their match, they will add ten (10) canoes and a trailer for transporting said canoes. By adding the canoes, it will allow volunteers reach debris that their aluminum plate boats cannot due to shallow water.

Mr. Yonke asked to clarify staff's recommendation of bonus priority #1. Was it due to them serving three or more jurisdictions in Region H by way of the river? Mr. Rehard stated yes, in addition to diverting items from our targeted materials list.

Bonus Points 40 *Special Program Target Area – Priority #1*
 +20 *Identify Community Needs – Priority #3*
 -0 *Deductions*
 60 pts

Ms. McCulloch moved to award 60 bonus points with no deductions; seconded by Ms. Williams. Unanimous voice vote of approval with Ms. Henry abstaining.

4) H-16-13 City of Columbia Recycling Roll-off Truck

The City of Columbia's recycling program is forever expanding. Both residential and commercial markets see the great value in having recycling services available. The city would like to purchase a mini roll-off truck with grant funding to allow for expansion in their apartment and commercial recycling programs.

If funded, the mini roll-off truck will be used to provide a more efficient service to their large generators that produce high volumes but don't have the space for a large roll-off container. These generators need a more regular pick up schedule. The application does not outline how the truck will assist the apartment recycling side of the city's business.

Mr. Cauthon asked what size container a mini truck roll-off truck carries. Ms. Mitchell stated up to 14 cubic yard. The apartment recycling program has expanded and has no signs of slowing down.

Mr. Yonke asked Ms. Mitchell if the City of Columbia considers apartment recycling residential or commercial. She stated residential use. Mr. Yonke confirmed that the City is responsible to provide this service and doesn't compete with anyone for it. Ms. Mitchell shared that with Civic Recycling no longer in business, the City has seen an increase in interest.

Ms. Neumeyer asked about the letters of support from Boone Hospital and Stephens College. Would the either of them be affected by this project. Ms. Mitchell said no.

Bonus Points +20 *Identify Community Needs – Priority #3*
 -0 *Deductions*
 20 pts

**Commissioner Groves moved to award 20 bonus points with no deductions; seconded by Mr. Miller.
Unanimous voice vote of approval with Ms. McCulloch abstaining.**

5) H-16-14 City of Holts Summit Residential Curbside Recycling Project

The City of Holts Summit received funding in the past from MMSWMD to begin a centralized recycling drop-off center for their residents. It's been wildly successful in the fact residents often have a hard time getting their waste into the roll-off due to it being full. To give some relief to the drop-off site, Holts Summit would like to offer curbside recycling to their residents.

If funded, the City of Holts Summit will purchase more than 1600, 65 gallon roll carts for their residential trash customers. There are currently over 1200 trash customers, but Holts Summit anticipates growth in curbside recycling side due to the high volumes collected at their drop-off site.

Republic Services already collects solid waste from Holts Summit residents. They have agreed to absorb the task of collecting recyclables as well. Once the roll-carts are purchased and tagged with MMSWMD logo, etc., Republic will deliver roll-offs to each resident that is (or will be) participating in curbside recycling. Any leftover roll-offs will be stored at Republic until needed.

Ms. McCulloch commented that Holts Summit only needs 1200 roll carts, but they are asking for 1600. Her question is whether or not the district needs to fund the entire 1600 if 400 are going to be stored at Republic. With no representative present, Mr. Rehard explained he felt ordering extra helped bring the cost per cart down. Additionally, it gave Holts Summit the back-up in case of repair or necessary replacement. Ms. McCulloch feels it's such a large number to keep in surplus.

Ms. Neumeyer asked for clarification about the roll carts being purchased/owned by Holts Summit, yet serviced and stored by Republic. Mr. Rehard stated he clarified with Holts Summit the intention of the carts. The carts would be the City's property though Republic would take care of them. She asked if it was the City's intention to transfer ownership of the carts once the amortization period of the grant came to term. Mr. Rehard believes the City intends to keep the carts beyond the project time period. This was the impression given by the Holts Summit City Manager who wrote and submitted the grant. However, he has since vacated his seat and Mr. Rehard can't be sure what intentions the new City Manager will be once the project period expires. He also stated it's something we can write into the FAA if necessary. Mr. Yonke stated that may be a good idea as MMSWMD has no way of knowing if another provider will come to the Holts Summit area and replace Republic as their trash/recycling service.

Though staff did not recommend any bonus points or deductions, Commissioner Groves feels this project qualifies for bonus priority #3. He state even without letters of support, the City has identified a recycling need for their community.

Bonus Points +20 *Identify Community Needs – Priority #3*
 -0 *Deductions*
 20 pts

**Commissioner Groves moved to award 20 bonus points with no deductions; seconded by Mr. Yonke.
Unanimous voice vote of approval with Ms. Henry abstaining.**

6) H-16-15 Columbia College Sustainable CC

For many years, Columbia College has wanted to expand their recycling initiative on campus. However, due to cost-saving measures, there have not been additional funds that would allow them to move forward with a comprehensive recycling program.

If funded, Columbia College will purchase additional recycling containers to place throughout its campus, containers will be purchased allowing for an additional public drop-off point, and a hydraulic lift it assist in emptying smaller containers into larger ones.

In addition to purchasing equipment, Columbia College will develop education efforts to spread awareness of the new recycling bins. They will also develop campus-wide surveys to enlist feedback and suggestions on the improved service.

Ms. Henry asked about the match. She stated the labor identified wasn't well explained. Who was going to be volunteering or assisting this project being carried out? Mr. Jarvis said the labor will be an in-kind service provided by student volunteers that will assist in collecting recyclables and transferring the bins to the pick-up center. Ongoing match will be the custodial staff that will perform the same task.

Mr. Yonke asked about the student rate Columbia College used to calculate and hours. Mr. Jarvis responded that they used 25 hours for 52 weeks at \$9.20 per hour (or less). Mr. Yonke asked that in the future, this type of information be included in the application to help support the project request. He understands why Columbia College figured up to 25%, but the additional information will assist in showing they anticipate the project being much more successful than it currently shows on paper.

Ms. Neumeyer asked if the district requires documentation of volunteer's hours post project. Mr. Rehard stated yes. Ms. Henry commented that she thought there was a rate listed in the application process. Mr. Rehard stated our document does not have that, but there is a website that people use to calculate volunteer hours. The website gives a general "value" of volunteers.

Mr. Cauthon asked about the current recycling program Columbia College has. He guessed that custodial staff has been taking on this task and has the experience in doing so. Mr. Jarvis stated this was correct. Additionally, students have expressed an interest in being involved. Civic Recycling was assisting Columbia College in the past. With them no longer being a provider, Columbia College does not have a safe way to dump recycling containers into the dumpster. This is why a lift is being requested in the grant.

Bonus Points 20 *Special Program Target Area – Priority #1*
 20 *Identify Community Needs – Priority #3*
 +15 *Education Enhancement – Priority #5*
 -0 *Deductions*
55 pts

Ms. McCulloch moved to award 55 bonus points and no deductions; seconded by Commissioner Groves. Unanimous voice vote of approval.

7) H-16-16 Osage R1 H.S. Community Recycling Initiative

Osage County is one that is underserved in the recycling community compared to other counties. Chamois High School wants to help change that. They already have an in school recycling program that was created and promoted by Environmental Science students and have seen the benefits. The school would like to offer the residents of Chamois the opportunity to recycle as well.

If funded, Chamois High School will purchase two recycling containers. They will be placed on a pad at the high school that will be accessible to the public. Grant funds will also be used to cover transports costs for the project period. Once the project ends, Chamois High School will be requesting the city assume responsibility of transportation costs.

Ms. Henry stated that the grant indicates the applicant will be requesting the City assume responsibility for transportation costs once the grant period ends. She also said it looks like this was used as a match on the budget. Ms. Henry asked if the high school has gotten the City to agree to that. Mr. Murray stated that there is a

verbal agreement, but nothing formal and on paper. Ms. Henry asked if the high school felt there was any reason that Chamois would not agree to take over the program. Ms. Murray didn't think so.

Ms. Neumeyer asked what the cut off was for a small grant. Mr. Yonke stated the total project could not exceed \$15,000. He agreed with the direction Ms. Neumeyer was going with her question. Mr. Yonke agreed if this project was not funded in this round, Chamois High School could retool the project and reapply in the small round.

Commissioner Groves asked if there were any other recycling containers placed. Mr. Murray stated that there are individual ones in classrooms, but not a drop-off container. Once the school has enough recyclables for a load, student and teacher volunteers drive it to Federal Recycling in Jefferson City.

Bonus Points 20 *Providing Service to an underserved area – Priority #4*
 +15 *Education Enhancement – Priority #5*
 -0 *Deductions*
35 pts

Commissioner Groves moved to award 35 bonus points and no deductions; seconded by Ms. McCulloch. Unanimous voice vote of approval.

8) H-16-17 Bluebird Composting Food Waste Composting

Bluebird Composting has experienced exponential growth since opening in 2012. Their facility has space to allow for increased production, however, a larger skid loader and bucket is needed to reach this goal. Bluebird currently uses a loader with a one cubic yard bucket to move material. This is a limiting factor to increase the efficiency in their food waste recycling services.

If funded, Bluebird will purchase a heavy duty wheel loader that will allow them to process and turn approximately four times more organic waste into compost. Acquiring a larger loader will also increase efficiency in production allowing for a larger customer base. It is also anticipated that several jobs will be created as well.

Commissioner Groves asked what kind of facility Bluebird has and where they get their waste. Mr. Kreftmeyer answered windrow. Mr. Bains followed saying they collect from local Fulton businesses and schools. They also get waste from other like businesses in and around Region H. Additionally, Bluebird obtains large amounts of waste from a company in Illinois.

Mr. Yonke asked how large Bluebird's site was. Mr. Bains stated 40 acres. Mr. Yonke asked about having a MDNR permit for having more than two acres. Mr. Bains stated he was permitted by the state.

Mr. Kreftmeyer stated the loader outlined in the proposal wasn't only going to be used to load trucks. It was also going to be used in the composting process. Mr. Yonke clarified it would be used to turn product in the windrows. Mr. Bains stated yes.

Commissioner Groves asked what was done with the product when it was ready. Examples Mr. Bains gave were businesses for landscaping and wineries for their vineyards. They sell in bulk to these types of customers. Product is also bagged in cubic foot measures and sold to customers on a smaller scale, such as homeowners. Mr. Bains said some mix their product with soil and even spread it on their lawns.

Ms. Neumeyer clarified the letter from Organix in the proposal was more of a partnership letter, not a letter of support. Mr. Bains answered yes.

Bonus Points *Grant did not qualify for any bonus points or deductions*

Mr. Yonke moved to award 0 bonus points and 0 deductions; seconded by Ms. Henry. Unanimous voice vote of approval with Mr. Miller abstaining.

9) H-16-18 City of Centralia Split Hopper Recycling Truck

The City of Centralia has long had a curbside recycling program; however it's severely dated and cumbersome to both residents and city staff. Currently, residents have to sort materials themselves before setting their containers curbside for collection. Upon pick-up by city staff, they have to dump each individual container into its designated 2-yd roll-off on the back of their trailer. They accept fiber, glass, metal, and plastic.

If funded, Centralia will purchase a two chamber split-hopper compactor truck. This will reduce the amount of separating residents have to do and increase efficiency for the city's collection staff. The two bag system will also make Centralia's curbside recycling program more attractive, not only to those who currently participate, but to those who don't. Per a survey conducted by the City of Centralia, curbside recycling should dramatically increase if the split-hopper truck can be obtained.

Ms. Henry asked Mr. Harline about trash being collected with one side of the truck. He stated only recyclables will be collected. He went on to say their current curbside pick-up is very labor intensive for both residents and City staff. If Centralia can obtain the split hopper truck, they plan on revamping their recycling program to be similar to the City of Columbia.

Mr. Harline added that the project could allow for the purchase of two trucks, Centralia will more than likely purchase one. In the event their project gets funded, they really don't need the full amount requested in the grant proposal.

Mr. Cauthon asked if the two Centralia staff members currently collecting recyclables with trailer would just transition to the truck. Mr. Harline stated yes, but the truck will more than likely be manned by only one employee as the collection wouldn't be as laborious. The second staff member will be moved to perform another function within the City.

Bonus Points +20 *Identify Community Needs – Priority #3*
-0 *Deductions*
20 pts

Ms. Henry moved to award 20 bonus points and no deductions; seconded by Ms. Williams. Unanimous voice vote of approval with Mr. Yonke abstaining.

Ms. Henry exited the meeting at 2:41 p.m.

Mr. Miller exited the meeting at 2:58 p.m.

7. Recommendations for funding FY2016

Mr. Yonke reviewed the results of the scoring. The grants scored in the following ranking:

1. City of Columbia (Recycling Roll-off Truck): 308 points
2. River Relief (MO River Clean-up Fleet): 306 points
3. Columbia College (Sustainable CC): 303 points
4. Boonslick Industries (Upgrade Compactor Truck): 299 points
5. City of Centralia (Split Hopper Recycling Truck): 283 points
6. Osage R1 H.S. (Community Recycling Initiative): 262 points
7. City of Holts Summit (Residential Curbside Recycling Project): 237 points
8. Bluebird Composting (Food Waste Composting): 227 points
9. MRC (SEO/Marketing Campaign/Electronic Recycling): 160 points

Mr. Yonke reminded the Committee that normal procedures dictate that the Advisory Committee only recommends funding grants that score 200 or above to the Executive Board. He also stated that it was the job of the Committee to recommend funding, not to make any funding decisions.

In looking at the grants and the order they ranked, Mr. Yonke stated if the Advisory Committee followed what they've always done, they could recommend fully funding the grants in order of their score. However, there is not enough money to fund the eight grants that scored over 200.

Commissioner Groves moved to fund the grants in order of their score until available funds are depleted; seconded by Ms. Neumeyer. Unanimous voice vote of approval.

8. Other Business

None

9. Schedule next meeting

Second small grant round meeting is April 20, 2016

10. Adjourn

Ms. Henry moved to adjourn the meeting; seconded by Mr. Fountain. Unanimous voice vote of approval.

The meeting adjourned at 3:12 p.m.

Respectfully submitted,

APPROVED:

Jessica Sapp
Secretary, MMSWMD

Thaddeus Yonke
Chairman, MMSWMD Advisory Committee

Lelande Rehard
MMSWMD Manager